

Speak-Up Policy





Our Speak-Up Policy encourages anyone to report any concerns about wrongdoing and improper conduct (referred to as Misconduct) and to ensure confidentiality and protection is provided to those who speak-up.

All employees have a responsibility to help detect, prevent and report immediately instances of Misconduct.

WHAT SHOULD YOU SPEAK-UP ABOUT?

Individuals are encouraged to speak-up about any suspected or actual Misconduct, or any decision or action that does not reflect our Principles or is not in line with our Code of Conduct.

In order for the disclosure to be covered by this Policy, the applicable Speak-Up Standard and the whistleblowing legislation, an eligible Whistleblower must have reasonable grounds to suspect the information concerns misconduct or an improper state of affairs or circumstances and the information relates to any entity within the Perenti Group or third party acting for or on behalf of the Perenti Group which indicates conduct that:

- Is dishonest, fraudulent, corrupt, unlawful or not in line with our Code of Conduct; or
- Constitutes an offence against any other law that is punishable by imprisonment for a period of 12 months or more; or
- Represents a danger to the public or the financial system; or
- Is prescribed by regulations under any other law, collectively, Misconduct.

Employees who have any concerns about any suspected or actual Misconduct are encouraged to raise these concerns with their manager in the first instance. Employees can do so on a confidential basis. Their identity will not be disclosed without their consent.

Under no circumstances will any employee be victimised, harmed, or otherwise face reprisals or retaliation from having made a report of any Misconduct.

WHO SHOULD YOU SPEAK-UP TO?

You can report to our independent speak-up service provider, **FairCall** who specialise in handling sensitive reports and disclosures. You can choose whether or not to make a disclosure anonymously. All disclosures to our speak-up service will be treated confidentially. Speak-Up service contact:

Country	Telephone Number	Online Reporting Facility	Email Address	Postal Address
Australia	1800 500 965	http://kpmgfaircall.kp mg.com.au/Perenti	-	The FairCall Manager KPMG Forensic PO Box H67 Australia Square Sydney NSW 1213



Country	Telephone Number		Online Reporting Facility	Email Address	Postal Address
Outside Australia	South African destination number	Jurisdiction			
	+27 12 543 5421	Ghana	www.thornhill.co.za/	hotline@kpmg.	PO Box 14671 Sinoville Pretoria South Africa
	+27 12 543 5424	Mali	kpmgfaircallreport	<u>co.za</u>	
	+27 12 543 5441	Burkina Faso			
	+27 12 543 5442	Guinea			
	+27 12 543 5861	Senegal			
	+27 12 543 5876	Cote D'Ivoire			
	+27 12 543 5877	UK			
	+27 12 543 5878	South Africa			
	+27 12 543 5883	Botswana			
	+1 8668849435	Canada / US			
	+27 12 543 5887	Zambia			
	+27 12 543 5888	Tanzania			
	+27 12 543 5313	Egypt			

Alternatively, you can also raise a concern anonymously and confidentially to our Speak-Up Protection Officer; speakup@perentigroup.com, or to any member of Senior Management, Legal Team, Group Executive or a Director of Perenti or Perenti's Auditors, PricewaterhouseCoopers.

The **Speak-Up Standard** applicable to your country provides further information including details on how we protect those that speak-up, and how we respond to a report and investigate once any actual or suspected Misconduct is notified to us.

MARK NORWELL

Managing Director and Chief Executive Officer

Perenti

Approved by the Perenti Board on December 2019